

BRACING FOR IMPACT: HOW AUTOMATING CHARGE CAPTURE INCREASED REVENUE AND EFFICIENCY IN AN ORTHOPEDIC PRACTICE

BECKY FARMER, MBA, CEO
CENTER FOR SPORTS MEDICINE – CHATTANOOGA, TN

ABOUT CSMO

Our People

- 22 Physicians
- I3 Extenders
- 41 Physical and Occupational Therapist
- 375 Employees

Our Locations

- 9 Clinic Locations
- 5 Physical Therapy Locations
- 2 Urgent Care Clinics

Our Services

- MRI
- EMG
- DME Distribution
- Pharmacy Services
- PT/OT
- Regenerative Medicine



PRACTICE DILEMMAS

- Excessive Inventory Costs
- DME Stored in multiple locations (drawers, closets, hiding places)
- No PAR Level Regulation
- Inaccurate Charge Capture
- Manual Processes = Employee Time for reorders, counts, paperwork
- Product Shrinkage
- Documentation Tracking
- Lack of Expiration and Recall Management Process
- HCPCS Accuracy





Increase Revenue Decrease Costs

Vendor

Business Neutral Analytics





RFID TAG

- Product Number
- Lot Number
- Serial Number
- Expiration Date
- Cost to Practice
- Charge to Patient



RFID TECHNOLOGY CONTINUUM® VAULT



Key Offerings:

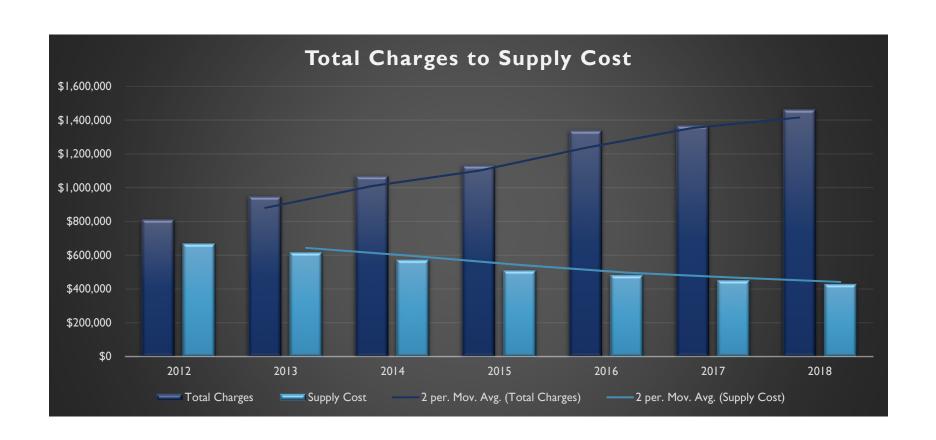
- Real-time, Secured Inventory Management
- Digital Chain of Custody/Accountability
- Automated Reorder & Replenishment
- 99.8% Charge Capture Accuracy
- EMR Integration
- Paperless Documentation
- Expiration Management
- Structured PAR Levels
- Exceptional Business Analytics Tools



EXECUTION STRATEGY

- Identified assets to be tracked
- Designated inventory locations
- Consolidation of vendors
- Purchased DME products with embedded RFID tags
- Purchased RFID tags for injectables
- Completed EMR/Practice Management Software integration and Paperless Patient Acknowledgements
- Implemented RFID Continuum Vaults in high volume locations

IMPACT OF ANCILLARY TRACKING WITH RFID



IMPACT OF ANCILLARY TRACKING WITH RFID

Ancillary Tracking

DME (Orthotics, Bracing)

Injectables

Total

2012 Spend

\$ 669K

Not tracked

\$ 669K

2012 Revenue

\$ 1.44M

Not Tracked

\$ 1.44M

Ancillary Tracking

DME (Orthotics, Bracing)

Injectables

Total

2018 Spend

\$ 430K

\$ 668K

\$ 1.1M

2018 Revenue

\$ 1.46M

\$ 1.44M

\$ 2.9M

OPERATIONAL EFFICIENCIES GAINED

- 53% Reduction in Inventory Costs
- 100% Capture Rate = Increased Revenue
- Injectable Tracking
- Consolidation of Vendors
- Significant Savings of Employee Time
 - EMR Integration
 - Paperless Documentation
 - Automated Reordering
- Analytic Tools on Demand
 - Prescriber Report
 - Inventory Value
 - Item Custody Detail





BUSINESS MANAGEMENT

Reporting and Analytics

Cloud Based Manage individual sites or all locations

- Prescriber Report
- Inventory Value Report
- Lost Charge Reports
- Clinician accountability
- Product Usage
- Expiration Management





SOLVED DILEMMAS

- **✓ Excessive Inventory Costs**
- **☑** DME Stored in multiple locations (drawers, closets, hiding places)
- ✓ No PAR Level Regulation
- ✓ Inaccurate Charge Capture
- **✓** Manual Processes = Employee Time for reorders, counts, paperwork
- Product Shrinkage
- Documentation Tracking
- Lack of Expiration and Recall Management Process
- HCPCS Accuracy





THANK YOU!!